

22nd September 2026

Subject: KEE Surfacing acquired by STRABAG

Dear Valued Customer / Subcontractor / Supplier,

I am writing to share an important update regarding KEE Surfacing.

KEE Surfacing, part of KEE Group, has reached an agreement to be acquired by STRABAG. While the transaction remains subject to the usual conditions required to complete the transaction, this is a significant and positive step for our business, our people and the clients we support across Western Australia.

For our clients, subcontractors and partners, our message is simple - it remains business as usual. Our teams remain focused on delivering safely, reliably and to the high standards you expect from KEE Surfacing.

KEE Surfacing has built a strong reputation in Western Australia for quality, safety and productivity across asphalt manufacturing and laying, spray seal, profiling and base course services. The proposed acquisition would bring this established local delivery capability together with STRABAG's global expertise in road construction, materials production, asphalt technology and sustainable infrastructure delivery.

We see this as a positive opportunity to strengthen our capability over the long term while continuing to support the projects, relationships and commitments that matter to you.

Your current points of contact remain unchanged. If you have any questions, please contact your usual KEE Surfacing representative.

It is important to note that the other KEE businesses – KEE Hire, KEE Fuel, KEE Transport and KEE Mechanical are unchanged and remain as KEE Group.

Thank you for your continued support and ongoing partnership.

Yours sincerely,



David Cox
Chief Executive Officer